

Can You Hear Me Now? Optimized Communication to Reduce Hospital-Acquired Central Line Bloodstream Infection (CLABSI)

Savanna Stout, MPH, MBA, CPHQ, CPPS, Cathy Paulus, MSN, RN-BC, CIC, FAPIC, Northwestern Medicine Central DuPage Hospital

Background

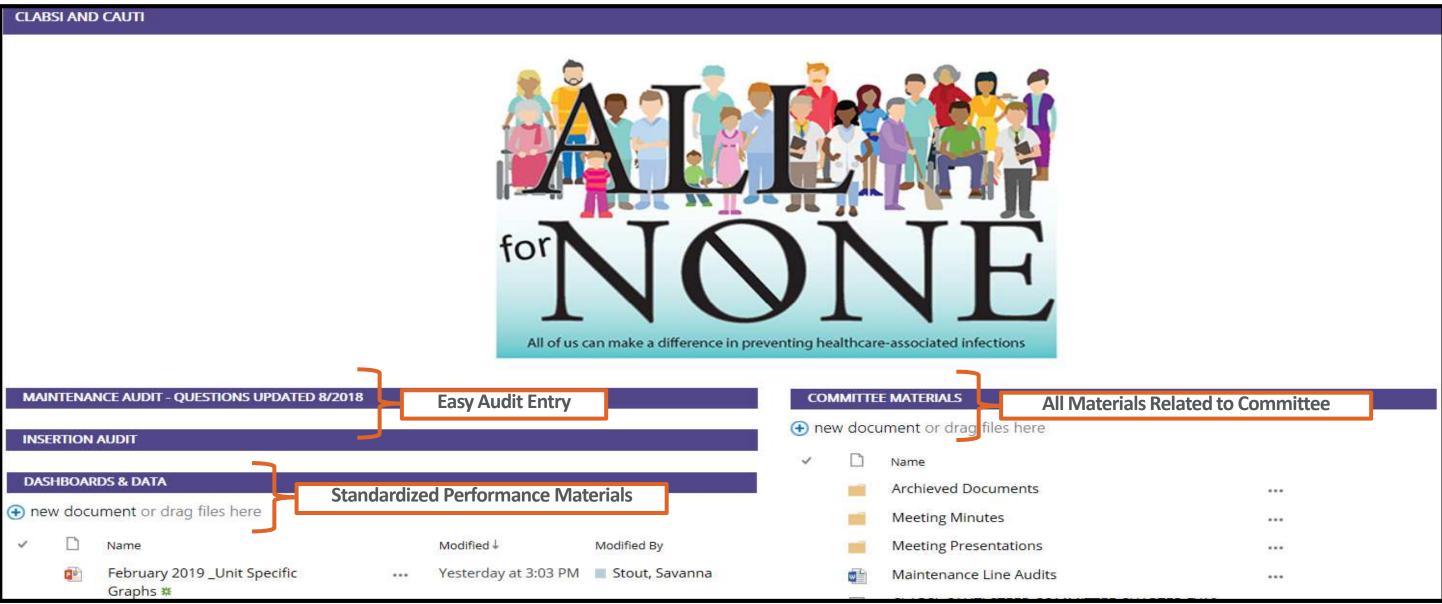
BACKGROUND – Effective communication that is timely, accurate, and unambiguous results in improved patient safety. Central venous catheters are the most frequent cause of healthcare-associated bloodstream infections. Central line-associated bloodstream infection (CLABSI) events increased during FY16. The hospital CLABSI improvement committee identified uncoordinated efforts of multiple disciplines simultaneously working on CLABSI reduction strategies as a significant root cause for lack of improved CLABSI performance.

METHODS –A unified communication strategy was created with oversight from the CLABSI improvement committee. Essential communication building blocks included standardized metrics and data display, custom improvement tools and 24/7 access to unit level performance via a "one-stop-shop" intranet site. Once the intranet site was implemented, it was used as a regular mode to deliver consistent CLABSI information to all levels of staff and leadership.

RESULTS – On demand access to metrics and improvement tools enabled stakeholders to have resources available regardless of time, day or shift. Continuous availability to frontline staff created hyperawareness and urgency around CLABSI prevention. Subsequently, staff were engaged and empowered to monitor and act on their own unit's performance. Since implementing the communication strategy there has been a gradual decrease in both Standardized Infection Ratios (SIR) and Standardized Utilization Ratios (SUR). FY17 SIR of 0.80 decreased to 0.72 during FY18 and FY17 SUR of 0.98 decreased to 0.88 during FY18.

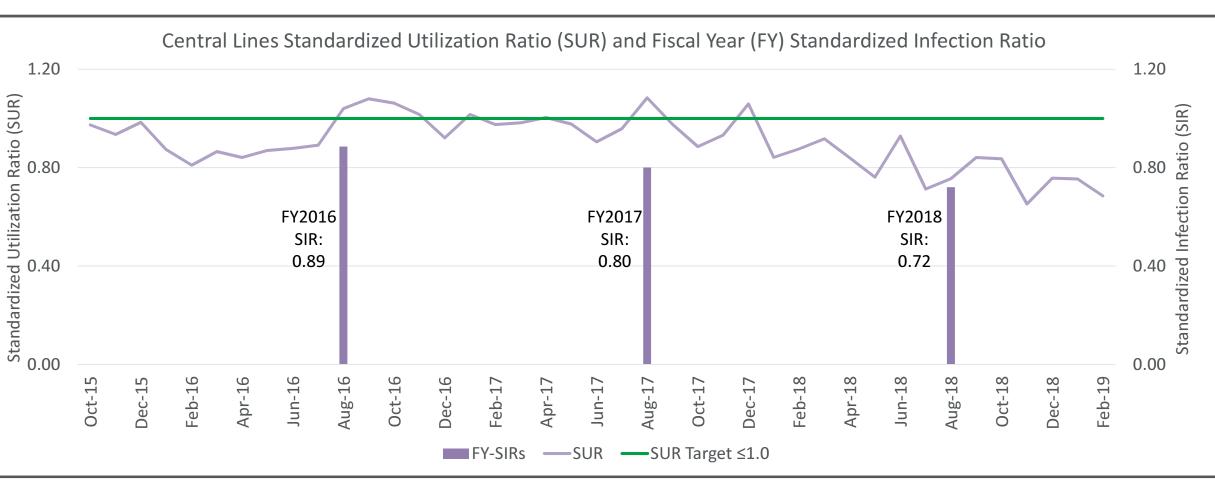
CONCLUSIONS- Effective communication is essential when coordinating any type of sustainable improvements. A multi-pronged communication plan around CLABSI can assist Infection Prevention with a shift towards shared ownership of unit performance.

Methods What Does the Flow of Info Look Like? Why Standardize & Develop Formal Flows of Info? Unit level prevention champions Attend Committee Analysis of Data Share findings and asks Work with CNS/CPPs Synergy with unit level champions to continue unit level ia Aligned Effort Assist with analysis of improvements performance, questions, and Reporting •IV therapy audits and unit level education IP audits Data entry by Intranet Site champions or designee Updated data and graphs posted to intranet site IP Surveillance Data Use IP (NHSN) data to drive performance after every meeting NDNQI Data •Magnet, Public Reporting, Star Rating, Beacon Unit specific No process measures for current graphs/presentations and •Develop process measures that can be used t performance (guess work based on lessons learned to be used for unwanted outcomes) Standardize CLABSI/CAUTI initiative tracking at Individual Unit initiatives/informal & irregular sharing •Uniform method for reporting and sharing No standard mechanism (format) for Standardized meeting starting at unit level monitoring performance and sharing on Multipurpose use for reporting Assist with over-comi Earlier identification of barriers/opportunities Duplication of work and efforts without barriers/methods for •Quick response to assistance all involved parties' knowledge sharing Capturing unwanted outcomes before they Un-coordinated efforts don't produce After meeting post results and often perpetuate problem data to intranet site and share with leadership



Results

All CLABSI related materials including performance graphs, dashboards and improvement tools are housed on a centralized intranet site that can be accessed on demand. Coordination of multi-discipline improvement efforts impacted CLABSI outcomes, specifically a decrease in CLABSI SIR and Central Line SUR.



Discussion

A system-focused approach reduces variation in clinical practice and improves reliability.

Lessons learned include:

- Recruit a senior leader/executive sponsor. Active and visible sponsorship is critical to success.
- Set ambitious stretch goals to push through stagnant performance.
- Deliver clear, concise, consistent, and timely communication to the intranet site.
- Message follow-up is necessary in the beginning of the new communication strategy.
- Don't make a commitment to maintain a centralized intranet site, unless it can be sustained; creating and maintaining a intranet site is time-intensive.